

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 8-K

**CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934**

Date of Report (Date of Earliest Event Reported): May 22, 2019

ORGANOGENESIS HOLDINGS INC.

(Exact Name of Registrant as specified in its charter)

Delaware
(State or Other Jurisdiction
of Incorporation)

85 Dan Road
Canton, MA
(Address of principal executive offices)

001-37906
(Commission
File Number)

98-1329150
(IRS Employer
Identification No.)

02021
(Zip Code)

(781) 575-0775

(Registrant's telephone number, including area code)

Not Applicable

(Registrant's name or former address, if change since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A Common Stock, \$0.001 par value	ORGO	Nasdaq Capital Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards pursuant to Section 13(a) of the Exchange Act.

Item 7.01. Regulation FD Disclosure.

Organogenesis Holdings Inc. (the “Company”) from time to time presents at various industry and other conferences and provides summary business information. A copy of the slide presentation that will be used by representatives of the Company in connection with such presentations (the “Corporate Presentation”) is attached to this Current Report on Form 8-K as Exhibit 99.1. The Corporate Presentation is current as of May 22, 2019, and the Company disclaims any obligation to correct or update this material in the future.

The information in the press release attached as Exhibit 99.1 is intended to be furnished and shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934 (the “Exchange Act”) or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

<u>Exhibit No.</u>	<u>Description</u>
99.1	Corporate Presentation current as of May 22, 2019.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Organogenesis Holdings Inc.

By: /s/ Timothy M. Cunningham

Name: Timothy M. Cunningham

Title: Chief Financial Officer

Date: May 22, 2019



Corporate Presentation

May 2019



Forward-Looking Statements / Industry and Market Data

Unless the context indicates otherwise, the terms "Organogenesis," "Company," "we," "us" and "our" refer to Organogenesis Holdings Inc. (formerly known as Avista Healthcare Public Acquisition Corp.), a Delaware corporation. References in this prospectus to the "Business Combination" refer to the consummation of the transactions contemplated by that certain Agreement and Plan of Merger, dated as of August 17, 2018, which transactions were consummated on December 10, 2018.

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements relate to expectations or forecasts of future events. Forward-looking statements may be identified by the use of words such as "forecast," "intend," "seek," "target," "anticipate," "believe," "expect," "estimate," "plan," "outlook," and "project" and other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. Such forward-looking statements include statements relating to the Company's expected revenue for fiscal 2019 and the breakdown of such revenue in both its Advanced Wound Care and Surgical & Sports Medicine categories as well as the estimated revenue contribution of its PuraPly products and non-PuraPly products and statements related to the expected launch dates for new products. Forward-looking statements with respect to the operations of the Company, strategies, prospects and other aspects of the business of the Company are based on current expectations that are subject to known and unknown risks and uncertainties, which could cause actual results or outcomes to differ materially from expectations expressed or implied by such forward-looking statements. These factors include, but are not limited to: (1) the Company has incurred significant losses since inception and anticipates that it will incur substantial losses for the foreseeable future; (2) the Company faces significant and continuing competition, which could adversely affect its business, results of operations and financial condition; (3) rapid technological change could cause the Company's products to become obsolete and if the Company does not enhance its product offerings through its research and development efforts, it may be unable to effectively compete; (4) to be commercially successful, the Company must convince physicians that its products are safe and effective alternatives to existing treatments and that its products should be used in their procedures; (5) the Company's ability to raise funds to expand its business; (6) the impact of any changes to the reimbursement levels for the Company's products and the impact to the Company of the loss of preferred "pass through" status for PuraPly AM and PuraPly on October 1, 2020; (7) the Company's ability to maintain compliance with applicable Nasdaq listing standards; (8) changes in applicable laws or regulations; (9) the possibility that the Company may be adversely affected by other economic, business, and/or competitive factors; and (10) other risks and uncertainties described in the Company's filings with the Securities and Exchange Commission, including Item 1A (Risk Factors) of the Company's Form 10-K for the year ended December 31, 2018. You are cautioned not to place undue reliance upon any forward-looking statements, which speak only as of the date made. Although it may voluntarily do so from time to time, the Company undertakes no commitment to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable securities laws.

Unless otherwise noted, the forecasted industry and market data contained herein are based upon management estimates and industry and market publications and surveys. The information from industry and market publications has been obtained from sources believed to be reliable, but there can be no assurance as to the accuracy or completeness of the included information. The Company has not independently verified any of the data from third-party sources, nor has the Company ascertained the underlying economic assumptions relied upon therein. While such information is believed to be reliable for the purposes used herein, the Company makes no representation or warranty with respect to the accuracy of such information.

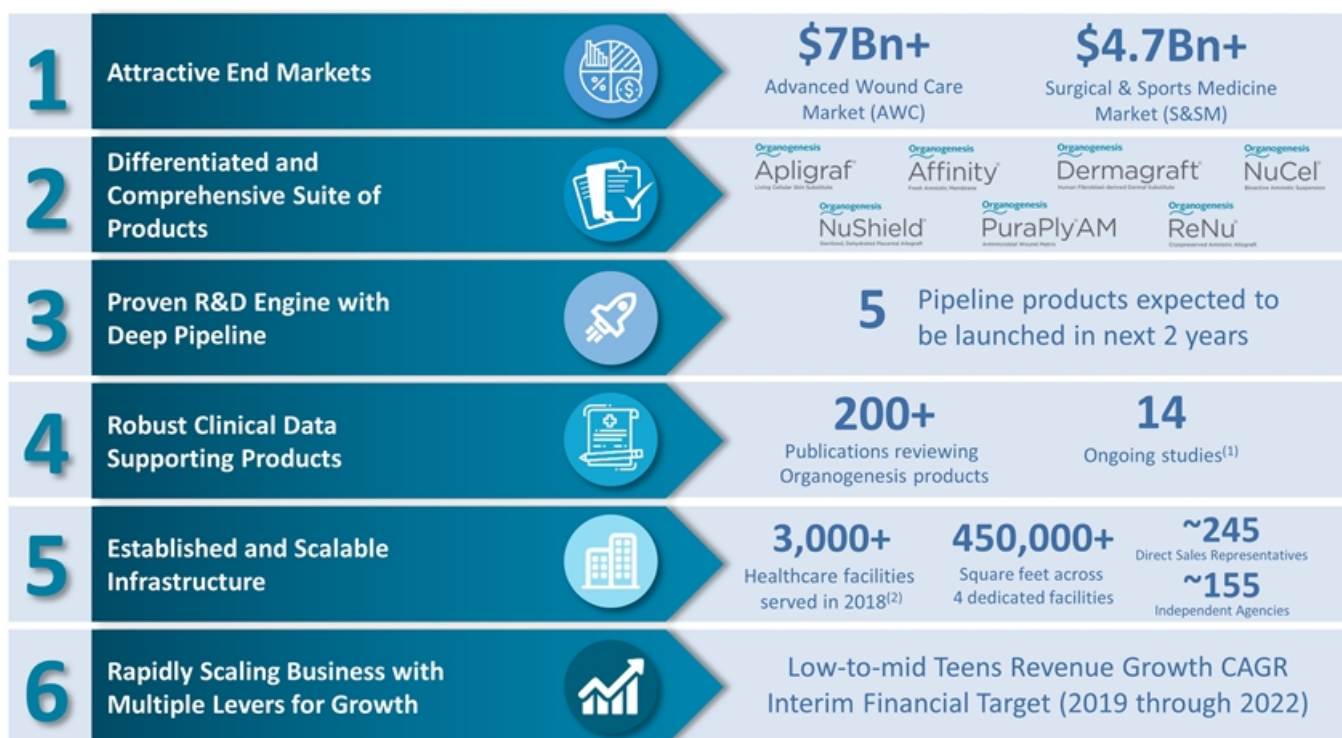
Use of Non-GAAP Financial Measures

This Company has presented the following measures that are not measures of performance under accounting principles generally accepted in the United States ("GAAP"): EBITDA and Adjusted EBITDA. EBITDA and Adjusted EBITDA are not measurements of our financial performance under GAAP and these measures should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with GAAP or as an alternative to cash flows from operating activities as a measure of our liquidity.

EBITDA as used herein is defined as net income (loss) attributable to Organogenesis Holdings Inc. before depreciation and amortization, net interest expense and income taxes and the Company defines Adjusted EBITDA as EBITDA, further adjusted for the impact of certain items that the Company does not consider indicative of its core operating performance. These items include non-cash equity compensation, mark to market adjustments on the Company's warrant liabilities, change in fair value of interest rate swaps and its contingent asset and liabilities, write-off of deferred offering costs, merger transaction costs related to the Business Combination and a loss on the extinguishment of debt. The Company presented Adjusted EBITDA in this presentation because it is a key measure used by the Company's management and Board of Directors to understand and evaluate the Company's operating performance, generate future operating plans and make strategic decisions regarding the allocation of capital. In particular, the Company's management believes that the exclusion of certain items in calculating Adjusted EBITDA can produce a useful measure for period-to-period comparisons of the Company's business.

The Company's management does not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordance with GAAP. Other companies may calculate EBITDA, Pro Forma Adjusted EBITDA and Pro Forma Adjusted EBITDA Margin and other non-GAAP measures differently, and therefore The Company's EBITDA, Pro Forma Adjusted EBITDA and Pro Forma Adjusted EBITDA Margin and other non-GAAP measures may not be directly comparable to similarly titled measures of other companies. A reconciliation of Non-GAAP measures used in this presentation to the most closely comparable GAAP measure is set forth in the Appendix.















Key Company Highlights



Experienced Leadership with Track Record of Execution

Experienced Management Team



Name/Title	 Gary Gillheaney, Sr <i>President & Chief Executive Officer</i>	 Tim Cunningham <i>Chief Financial Officer</i>	 Patrick Bilbo <i>Chief Operating Officer</i>	 Brian Grow <i>Chief Commercial Officer</i>	 Howard Walthall <i>EVP, Strategy and Market Development</i>	 Antonio Montecalvo <i>VP, Health Policy and Contracting</i>	 Lori Freedman <i>VP and General Counsel</i>
Background Information	<ul style="list-style-type: none"> 25+ years in senior leadership positions in both public and private organizations Served as President and CEO of Organogenesis since 2014 16 years at Organogenesis; also served as COO and CFO Recognized as one of Ernst & Young's 2009 "Entrepreneur of the Year" 	<ul style="list-style-type: none"> Earlier career in public accounting with Big 4 accounting firms followed by 20+ years leading Finance in private equity and venture backed companies to an IPO or a sale Certified Public Accountant 2 years at Organogenesis 	<ul style="list-style-type: none"> 24 years with Organogenesis Previously held management and research positions at Hologic, Stryker, and Harvard Medical School 	<ul style="list-style-type: none"> 14 years with Organogenesis Previously spent 3 years at Novartis / Innovex and 1 year at Bristol-Myers Squibb 	<ul style="list-style-type: none"> 6 years as President and CEO of NuTech Medical Previously served as partner at Burr & Forman, specializing in technology law and litigation 	<ul style="list-style-type: none"> 15 years with Organogenesis 6 years experience of Provider contracting with UnitedHealth and 7 years public accounting experience with large local public accounting firms 	<ul style="list-style-type: none"> 15+ years as general counsel and business development executive – 14 years for public companies Most recently VP Corporate Affairs, General Counsel & Secretary of pSivida Corp. with earlier career at McDermott, Will & Emery 

Company Overview

Who We Are...

- ✓ **Leading regenerative medicine company**
 - Technology spun out of MIT; HQ in Canton, MA
 - Diversified commercialized product portfolio and robust new product development pipeline
- ✓ **Operates in two large, attractive markets**
 - Advanced Wound Care
 - Surgical & Sports Medicine
- ✓ **Strong commercial infrastructure**
 - ~750+ employees
 - ~245 direct sales representatives
 - ~155 independent agencies
 - 3 manufacturing facilities & 2 contract manufacturers
- ✓ **Robust financial profile**
 - \$255.5 million of Revenue 2019E⁽¹⁾
 - 70.3% Q1 2019 gross margin
- ✓ **Several catalysts for double-digit topline growth & gross margin improvements**
 - Low-to-mid Teens Revenue Growth CAGR Interim Financial Target (2019 through 2022)
 - Low-to-mid 70s Gross Margin Interim Financial Target (2019 through 2022)
 - Adjusted EBITDA of break-even Interim Financial Target

Product Portfolio Overview...

Commercialized Products

Organogenesis
Apligraf[®]
Living Cellular Skin Substitute

Organogenesis
Dermagraft[®]
Human Fibroblast-derived Dermal Substitute

Organogenesis
PuraPly[®]AM
Antimicrobial Wound Matrix

Organogenesis
NuShield[®]
Sterilized, Dehydrated Placental Allograft

Organogenesis
Affinity^{®(2)}
Fresh Amniotic Membrane

Organogenesis
NuCel[®]
Bioactive Amniotic Suspension

Organogenesis
ReNu[®]
Cryopreserved Amniotic Allograft

Pipeline

Organogenesis
TransCyte[®]
Human Fibroblast-derived Temporary Skin Substitute

Organogenesis
PuraForce[®]
Tendon Reinforcement Matrix

Organogenesis
PuraPly[®]MZ
Microized Wound Matrix

Organogenesis
PuraPly[®]XT
Five-layer Antimicrobial Wound Matrix








Organogenesis
Novachor[®]
Fresh Chorion Membrane

Notes:

1. Based on mid-point of updated 2019 revenue guidance provided on 5/10/19
2. Affinity production suspended in Q1 2019

Comprehensive and Differentiated Product Portfolio

- Product portfolio protected by a range of barriers, including IP, know-how, trade-secrets, clinical data, market reputation, supply chain, manufacturing complexity, and robust commercialization infrastructure and relationships

	Product	Product Description	Regulatory Pathway	Clinical Application
Advanced Wound Care	 Apligraf [®] <small>Living Cellular Skin Substitute</small>	<ul style="list-style-type: none"> Bioengineered living cell therapy that contains keratinocyte and fibroblast living cells 	PMA	Venous leg ulcers Diabetic foot ulcers
	 Dermagraft [®] <small>Human Fibroblast-derived Tissue Substitute</small>	<ul style="list-style-type: none"> Bioengineered product with living human fibroblasts, which are seeded on a bioabsorbable scaffold 	PMA	Diabetic foot ulcers
AWC / S&SM	 PuraPlyAM [®] <small>Antimicrobial Wound Patch</small>	<ul style="list-style-type: none"> Purified native collagen matrix with broad-spectrum antimicrobial agent Designed to address challenges posed by bioburden and excessive inflammation of the wound 	510(k)	Chronic and acute wounds (except 3rd degree burns) Surgical treatment of open wounds
	 NuShield [®] <small>Sterilized, Dehydrated Placental Allograft</small>	<ul style="list-style-type: none"> Dehydrated placental tissue graft preserved to retain all layers of the native tissue 	361 HCT/P	Chronic and acute wounds Tendon, ligament and other soft tissue injuries
	 Affinity ^{® (1)} <small>Fresh Amniotic Membrane</small>	<ul style="list-style-type: none"> Fresh amniotic membrane containing many types of viable cells, growth factors/cytokines, and extracellular matrix (ECM) proteins 	361 HCT/P	Chronic and acute wounds Tendon, ligament and other soft tissue injuries
Surgical & Sports Medicine	 NuCel ^{® (2)} <small>Bioactive Amniotic Suspension</small>	<ul style="list-style-type: none"> Cellular suspension, stem cell-containing allograft derived from human amnion tissue and amniotic fluid 	361 HCT/P (Potential BLA applications)	Orthopedic surgical procedures including bony fusion
	 ReNu [®] <small>Cryopreserved Amniotic Allograft</small>	<ul style="list-style-type: none"> Cryopreserved suspension of amniotic fluid cells and morselized amnion from the same donor 	361 HCT/P (Potential BLA applications)	Chronic inflammatory and degenerative conditions; soft tissue injuries such as tendinosis and fasciitis




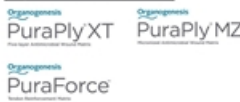
Notes:

- Affinity production suspended in Q1 2019
- Minimal sales in AWC (VA)

1 Attractive End Markets Benefitting from Secular Tailwinds

Key drivers of market growth include:

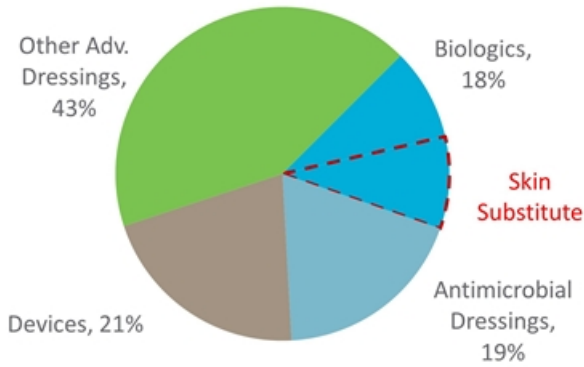
- ✓ Aging population
- ✓ Greater incidence of co-morbidities such as diabetes, obesity, cardiovascular and peripheral vascular disease
- ✓ Increasing acceptance of advanced technologies to treat complex wounds

	Market Overview	Organogenesis Product Offering
Advanced Wound Care	<ul style="list-style-type: none"> ■ ~\$7.3bn market growing at a ~8% CAGR through 2024⁽¹⁾ <ul style="list-style-type: none"> – ~80mm people globally suffer from chronic or acute wounds <p><u>Components Include:</u></p> <ul style="list-style-type: none"> ■ Chronic wounds include venous leg ulcers (VLUs), diabetic foot ulcers (DFUs), pressure ulcers, and surgical wounds⁽²⁾ ■ Acute wounds include burns, trauma wounds and surgical wounds 	<ul style="list-style-type: none"> ■ Product portfolio addresses patient needs across the continuum of care <div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p>Commercial Products</p>  </div> <div style="width: 45%;"> <p>Pipeline Products</p>  </div> </div>
Surgical and Sports Medicine	<ul style="list-style-type: none"> ■ ~\$4.7bn market, growing ~10% annually <p><u>Components Include:</u></p> <ul style="list-style-type: none"> ■ Bone fusion (e.g., spine fusion surgery): ~\$1.7bn market⁽³⁾ <ul style="list-style-type: none"> – ~667K spine fusion surgeries in the US annually ■ Tendon and ligament injuries; ~\$1bn market⁽⁴⁾ <ul style="list-style-type: none"> – ~250K rotator cuff repairs and ~40K outpatient achilles tendon repairs in the US annually ■ Chronic Inflammatory and degeneration conditions (e.g., osteoarthritis (OA), tendonitis, plantar fasciitis: ~\$2bn market)⁽³⁾ <ul style="list-style-type: none"> – OA affects ~30mm individuals in the US 	<ul style="list-style-type: none"> ■ Product portfolio includes regenerative orthobiologics addressing a wide variety of musculoskeletal injuries <div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p>Commercial Products</p>  </div> <div style="width: 45%;"> <p>Pipeline Products</p>  </div> </div>

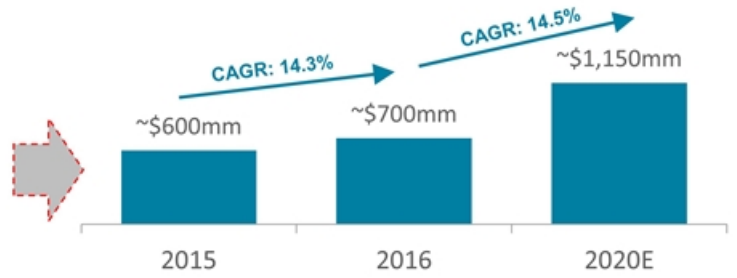
1. Based on MedMarket Diligence.
 2. Excludes surgical incisions.
 3. Technavio (2015), Global Orthobiologics Market Report, retrieved September 25, 2017, from EMIS Professional Database, excluding demineralized bone matrix, or DBM, and conventional allograft.
 4. Technavio (2015), Global Regenerative Medicine Market Report, retrieved September 26, 2017, from EMIS Professional Database.

1 Skin Substitutes is a Fast-growing, Under-penetrated Sub-Market of the Advanced Wound Care Market

AWC Product Categories



Skin Substitute Sub-Market⁽¹⁾



- Organogenesis' products are generally considered "skin substitutes"
- Sub-market has experienced double digit growth but is still highly underpenetrated
- Less than 5% of addressable wounds are treated with skin substitutes⁽²⁾

Key Drivers of Skin Substitute Market Include:

- ✓ Physician and payer education about the effectiveness and benefits of these products
- ✓ Clinical data
- ✓ Overall growth of Advanced Wound Care market

Organogenesis is well positioned as a key player in the skin substitute sub-market

Notes:

1. Technavio (2016), Global Bioactive Wound Care Market Report, retrieved September 13, 2017, from EMIS Professional Database.
2. BioMed GPS SmartTrak

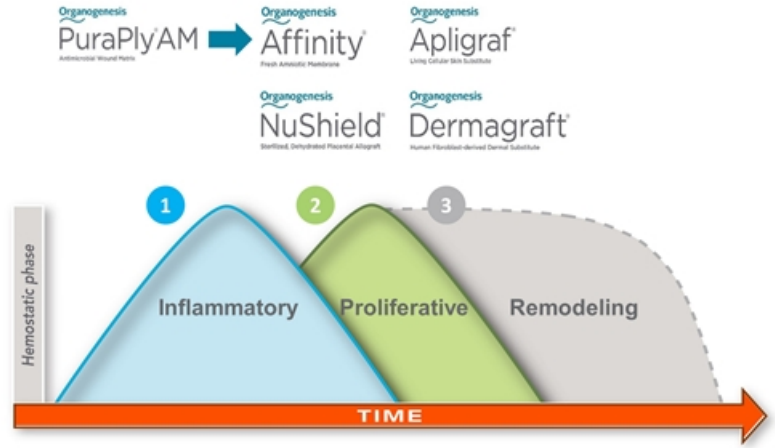
2 Our Advanced Wound Care Products Address Patient Needs Across the Continuum of Care...

1 Incidence of chronic wounds is on the rise due to an aging US population and increasing co-morbidities (e.g., obesity, diabetes, cardiovascular and peripheral vascular disease)

3 Organogenesis has a broad portfolio of skin substitutes to address wounds across the wound care continuum, which we believe results in better patient outcomes

2 Standard of Care (SoC) Alone Is Not Enough

SoC Healing Rates at 12 Weeks		
	Controls in RCTs ^{(1) (3)}	USWR-Real World ⁽¹⁾
Pressure Ulcers	40.0% (2 trials)	29.6% (66,577)
VLUs	42.7% (20 trials)	44.1% (97,420)
DFUs	37.9% (26 trials)	30.5% (62,964)



Why Wounds Stall in the Inflammatory Phase:

- ⬆ Bacterial bioburden & contamination
- ⬆ Protease activity (e.g., MMPs⁽²⁾)
- ⬆ Inflammatory cells & cytokine activity
- ✗ Impaired cellular signaling

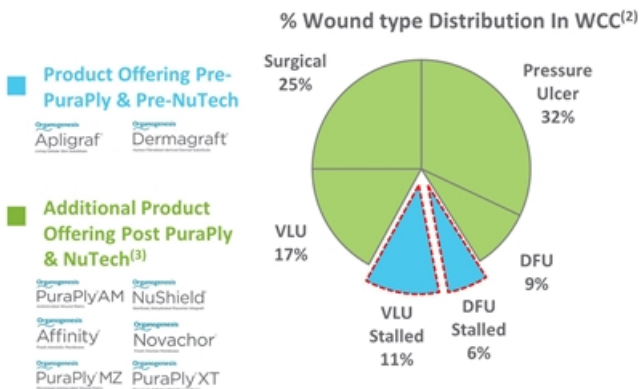
Notes:

1. Fife, CE. How Should Outpatient Wound Clinics Honestly Measure Success? Today's Wound Clinic. 2018; 12(4).
2. Matrix metalloproteinases.
3. RCT = randomized controlled trial.

2 ... And Now Cover the Full Spectrum of Addressable Wounds...

- Prior to PuraPly AM launch (2016)⁽¹⁾ and NuTech acquisition (2017), Organogenesis' product portfolio only covered ~17% of addressable wounds
 - Apligraf (VLUs and DFUs) and Dermagraft (DFUs) are PMA-approved, supported by robust clinical data, and well-regarded by physicians, but priced at a premium and focused on “stalled” (more severe) VLUs and DFUs
- Competitors with lower-priced, non-PMA approved products hold considerable share
 - “Bundled” reimbursement dynamics favored smaller, lower-cost products in less severe addressable wounds
 - Today, Organogenesis portfolio contains solutions for the full spectrum of addressable wounds
 - PuraPly AM addresses biofilm earlier in treatment regimen, while Affinity and NuShield provides additional treatment options at lower price points versus Apligraf and Dermagraft

Addressable Wounds Type Distribution⁽²⁾



Ability to Treat a Wide Range of Wounds



1. PuraPly AM was launched in 2016, while PuraPly was launched in 2015.
 2. Management Estimates (References: MEDICAL, DRUG, AND WORK-LOSS COSTS OF VENOUS LEG ULCERS Rice JB1 et al, e (2013); Gillespie DL, et al. J Vasc Surg. 2010;52(5 suppl):8S-14S; Healogics WCAW Infographic; Including pipeline products of Novachor, PuraPly MZ, and PuraPly XT.

2 Our Product Offering is Broad and Innovative Relative to Peers: Advanced Wound Care

Organogenesis
Empowering Healing

MiMedx

INTEGRA













3M
Acellity

smith&nephew
Osiris

MISONIX
Solsys
MEDICAL

ACell

amniiox
MEDICAL

Products	Skin Sub	Skin Sub-Sheet/Flowable	Skin Sub Honey ,TCC (cast), Dressings	Skin Sub, NPWT, Skin Graft Device, Dressings	Skin Sub, Enzymatic Debrider, PDGF, NPWT, Dressings	Skin Sub, Ultrasonic Debrider	Skin Sub-Sheet/Flowable	Skin Sub-Sheet/Flowable
Human Cellular Bioengineered Graft	 Apligraf  Dermagraft  TransCyte							
Xenograft / Antimicrobial	 PuraPlyAM  PuraPlyXT  PuraPlyMZ		✓					
Xenograft	 PuraPly		✓		✓		✓	
Allograft	 NuCel  NuShield  ReNu  Affinity  Novachor	✓	✓	✓	✓	✓		✓
PMA / BLA Approved Products	4	0	1	0	1	0	0	0

2 Our Product Offering is Broad and Innovative Relative to Peers: Surgical & Sports Medicine





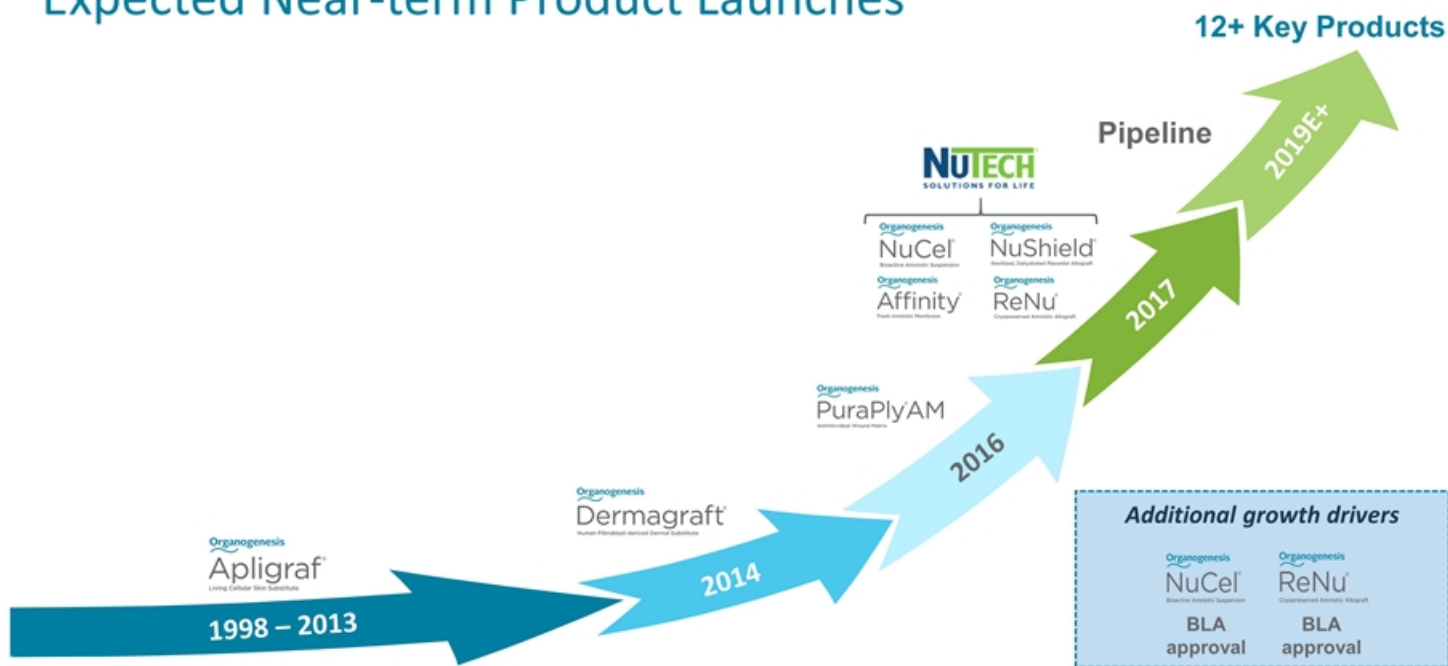





 Multiple Multiple

Products	Amniotic Membrane, Amniotic Suspension, Xenograft	Amniotic Membrane, Amniotic Suspension	Dermal Template, Amniotic Membrane, Amniotic Suspension, Tendon Reinforcement,	Collagen Sheets and Powders	Amniotic Membrane, Tendon Reinforcement	Orthobiologics	Orthobiologics	Orthobiologics, Tendon Reinforcement, Amniotic Suspension, Amniotic Membrane	Platelet Rich, Plasma Solutions	Hyaluronic Acid Injections
Spine Fusion						✓	✓			
Extremity Fusion							✓	✓		
Tendon Repair		✓	✓		✓			✓	✓	
OA Degenerative		✓						✓	✓	✓
Acute Surgical Wound		✓	✓	✓	✓					

3 Proven R&D Engine Supporting Several Recent and Expected Near-term Product Launches



Year introduced to portfolio	1998	2014 ⁽¹⁾	2016 ⁽²⁾	2017 ⁽³⁾	2017 ⁽³⁾	2017 ⁽³⁾	2017 ⁽³⁾	2019E	2020E	2020E	2020E	2020E
Product	Apligraf	Dermagraft	PuraPlyAM	NuCel	NuShield	Affinity	ReNu	PuraForce	PuraPly MZ	PuraPly XT	Novachor	TransCyte
Market	AWC	✓	✓	✓	✓	✓			✓	✓	✓	✓
	SS&M			✓	✓	✓	✓	✓	✓	✓	✓	

Notes:

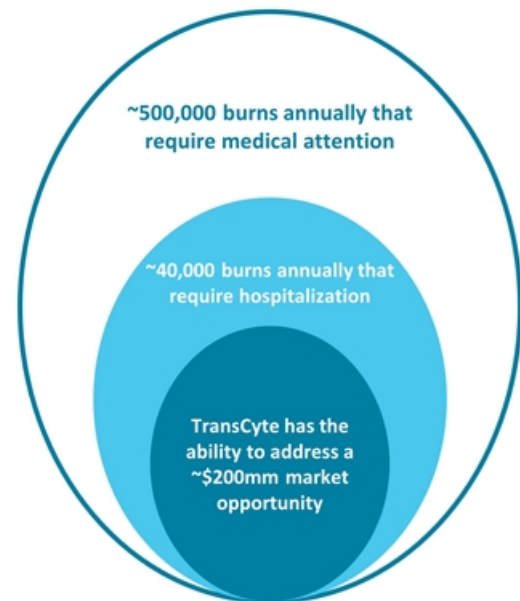
1. Acquired through Shire in 2014; Dermagraft originally launched in 2001.
2. PuraPly AM was launched in 2016, while PuraPly was launched in 2015.
3. Acquired from NuTech in 2017; products originally launched in 2009 (NuCel), 2010 (NuShield), 2014 (Affinity) and 2015 (ReNu).

3 TransCyte – Approved Product in an Attractive Market with Limited Competition

Product Description

- TransCyte is a bioengineered tissue scaffold that promotes burn healing
 - Provides bioactive dermal components an outer protective barrier
 - Increases re-epithelialization and pain relief
- PMA-approved product supported by robust data; well-regarded by customers
- Product previously sold by Smith & Nephew, but not currently on market due to manufacturing complexities (particularly related to scaling production)
 - Organogenesis management executing plan to revise manufacturing processes and re-launch product by Q1'20
 - Full, commercial-scale manufacturing anticipated by late 2020E
- Concentrated market, with the American Burn Association estimating over 60% of U.S. acute hospitalizations related to burn injury were admitted to 128 burn centers
 - Potential to commercialize efficiently via a small specialty sales force, and add additional burn products “to the bag” (including existing products such as PuraPly) over time

Market Opportunity



Limited competition opportunity – Currently only one other PMA approved product on the market

3 ReNu™ — Expected BLA Approval Opens Up Large and Growing Market Opportunity

Product Description

- ReNu is a cryopreserved suspension of amniotic fluid cells and morselized amnion tissue from the same donor
 - Formulated for office use (injection)
 - Used to support healing of soft tissues, particularly in degenerative conditions such as osteoarthritis (OA) and joint and tendon injuries such as tendinosis and fasciitis

- ReNu is currently regulated as a 361 HCT/P



- Clinical trials ongoing, stage 3 study planned
- Management believes BLA-approval could open up a significant opportunity for ReNu, including the potential for physicians to utilize a J-code for administration of the product

Market Opportunity







- Existing treatment options, including IR steroids, hyaluronic acid (HA) injections, and opioids, result in unmet patient need and have other drawbacks
 - Steroid and HA injection treatments exhibit limited efficacy but are used regularly by clinicians
 - Roughly half of patients that receive treatment for OA of the knee eventually progress to a total knee replacement, typically following failed injection therapy
- Significant opportunity for innovative products that address unmet need in OA pain and/or delay or reduce the need for surgery

Organogenesis estimates the long-term sales potential for ReNu at >\$100mm







Notes:

1. Technavio (2015), Global Orthobiologics Market Report, retrieved September 25, 2017; market opportunity represents global market for viscosupplements which are intra-articular injections of hyaluronic acid.

3 Additional Products in Near-term Pipeline

Product Pipeline				
Product	Product Description	Clinical Application	Expected Launch	Regulatory Pathway
 PuraPly^{XT} <small>Five-Layer Antimicrobial Wound Matrix</small>	<ul style="list-style-type: none"> Version of PuraPly Antimicrobial with enhanced thickness and PHMB content Allows for sustained presence of the antimicrobial barrier in the wound 	<p>Chronic and acute wounds (except 3rd degree burns)</p> <p>Surgical treatment of open wounds</p>	2020	510(k)
 PuraPly^{MZ} <small>Micronized Wound Matrix</small>	<ul style="list-style-type: none"> Micronized particulate version of PuraPly Allows application in powder or gel form to deep and tunneling wounds 	<p>Chronic and acute wounds (except 3rd degree burns)</p> <p>Surgical treatment of open wounds</p>	2020	510(k)
 PuraForce[®] <small>Tendon Reinforcement Matrix</small>	<ul style="list-style-type: none"> Bioengineered porcine collagen surgical matrix High biomechanical strength per unit thickness 	Reinforcement of all tendons in the body	2019	510(k)
 Novachor[®] <small>Fresh Chorion Membrane</small>	<ul style="list-style-type: none"> Fresh chorionic membrane containing viable cells, growth factors/cytokines, and extracellular matrix (ECM) protein Received Q-code (Q4194) effective 1/1/2019 	Chronic and acute wounds	2020	361 HCT/P

4 Robust Clinical Data Supporting Products: Advanced Wound Care

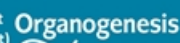
Product	Indication	Design	Est. Completion Date ⁽¹⁾	Est. Data Presentation Date ⁽²⁾
 Organogenesis PuraPly ^{AM} <small>Antimicrobial Wound Matrix</small>	Acute and Chronic Wounds	40 patient, Single Center Controlled Prospective Evaluation	Completed	Accepted for Publication
	Acute and Chronic Wounds	100 patient, Single Center Controlled Prospective Evaluation	Completed	Q3 2019
	Acute and Chronic Wounds	310 patient, 30 Center patient Registry Evaluating Real-World Effectiveness of PPAM	Q2 2019	Q3 2019
	All Wounds	Comparative Effectiveness Analysis of PPAM for Treatment of Venous Leg Ulcers, Utilizing Large EMR Wound Database (patient # TBD)	Q2 2019	Q4 2019
	Pressure Ulcers	110 patient Two-center Randomized Controlled Clinical Trial, PPAM Vs. Standard of Care	Q3 2020	Interim Q3 2019 Final TBD
 Organogenesis TransCyte [®] <small>Human Fibroblast-derived Temporary Skin Substitute</small>	Deep Second Degree Burns	60 patient Multicenter Randomized Clinical Trial to Evaluate Healing, Cosmesis and Economic Outcomes vs. Standard of Care	TBD	TBD
 Organogenesis Apligraf [®] <small>Living Cellular Skin Substitute</small>	Venous Leg Ulcers	Comparative Effectiveness Analysis of Apligraf for Treatment of Venous Leg Ulcers, Utilizing Large EMR Wound Database (patient # TBD)	Completed	Published
 Organogenesis Affinity [®] <small>Fresh Amniotic Membrane</small>	Diabetic Foot Ulcers	100 patient Multicenter Randomized Controlled Trial, Affinity vs. Standard of Care	Q2 2019	Q3 2019
	Venous Leg Ulcers	15 patient Prospective Study Evaluating Potential Changes in Wound Microenvironment	Completed	Q4 2019
 Organogenesis NuShield [®] <small>Sterilized, Dehydrated Placental Allograft</small>	Diabetic Foot Ulcers	100 patient Randomized Clinical Trial vs. Standard of Care	Q2 2020	TBD
 Organogenesis Novachor [®] <small>Fresh Chorion Membrane</small>	Diabetic Foot Ulcers	120 patient Randomized Clinical Trial	TBD (Study Initiated Q1 2020)	TBD

Investment enhances sales efforts and reimbursement dynamics



17

Notes:

1. Per <http://www.clinicaltrials.gov>: The date on which the last participant in a clinical study was examined or received an intervention/treatment to collect final data for the primary outcome measures, secondary outcome measures, and adverse events (that is, the last participant's last visit)
2. Estimated date of first external presentation of primary data

 Organogenesis

4 Robust Clinical Data Supporting Products: Surgical & Sports Medicine

Product	Indication	Design	Est. Completion Date ⁽¹⁾	Est. Data Presentation Date ⁽²⁾
 Bioactive Amniotic Suspension	Lumbar Spine Vertebral Fusion	60 patient Prospective, Efficacy Study of NuCel in patients Undergoing Fusion for One, Two or Three Level Degenerative Disease of the Lumbar Spine	Q2 2020	Q3 2021
	Lumbar Spine Vertebral Fusion	200 patient Single-Arm Prospective, Multi-center study of NuCel in patients receiving interbody fusion for one and two level degenerative disease of the lumbar spine	Q4 2022	Q3 2023
 Cryopreserved Amniotic Allograft	Hip Osteoarthritis	10 patient Pilot Study of ReNu Hip Injection: Monitoring the Response of Hip Function and Pain in patients with Osteoarthritis	Q2 2019	Q1 2020
	Osteochondral Defect Repair	8 patient Evaluation of the ReNu Amniotic Suspension Allograft after Marrow Stimulation in the Treatment of Osteochondral Defects	Q2 2022	Q4 2022
	Plantar Fasciitis	150 patient Comparative study of injectable human amniotic allograft (ReNu) versus corticosteroids for Plantar Fasciitis: A Prospective, Randomized, Blinded Study	Q2 2021	Q2 2022
	Knee Osteoarthritis	200 patient Investigation of ReNu Knee Injection: Monitoring the Response of Knee Function and Pain in patients with Osteoarthritis	Completed	Presented at AAOS 2019

Investment enhances sales efforts and reimbursement dynamics

Notes:

1. Per <http://www.clinicaltrials.gov>: The date on which the last participant in a clinical study was examined or received an intervention/treatment to collect final data for the primary outcome measures, secondary outcome measures, and adverse events (that is, the last participant's last visit)
2. Estimated date of first external presentation of primary data

5 Well Established Commercial Capabilities...

Sales

- ✓ ~245 Experienced Direct Sales Reps Nationwide
- **Opportunity to scale to ≈ 350 within a few years**
- ✓ ~155 Established Independent Agencies
- Opportunity to scale similarly to direct sales force for Surgical & Sports Medicine
- ✓ Experienced Sales Force with Robust Training and Development

Marketing

- ✓ Demonstrated Product Launch and Product Management Success
- Speaker Bureau / Clinical Experience Programs
- ✓ Strong Conference Presence

Additional Support

- ✓ National Account and Market Access Team
 - Customer Service
- ✓ Field-Based Medical Science Liaison Team
- ✓ Sales Operations and Analytics
- ✓ Established reimbursement with CMS for Advanced Wound Care Products
- ✓ Expanding commercial reimbursement beyond Apilgraf, Dermagraft, and TransCyte
- ✓ Initialized studies to enhance sales effort and negotiations with commercial payors

Infrastructure Supports Customer Relationships Across Continuum of Care

Hospital Outpatient Wound Care Clinic



Private Office



Veterans Affairs



In-patient Hospital/ASC



3,000+ Healthcare facilities served⁽¹⁾

Notes:

1. Number of facilities that have ordered products in 2018.

5 High-Quality Manufacturing Facilities

- Organogenesis has six facilities, including three manufacturing facilities (Canton, MA, Norwood, MA, and La Jolla, CA)
 - Proven large-scale commercial cell manufacturing company
 - Multiple levels of quality control and product safety and maintain compliance with FDA QSR and other regulations
 - Recent successful FDA & AATB inspections in Canton, Birmingham & La Jolla
 - Significant expansion capabilities
- Amniotic products are currently contract manufactured

Canton, MA



- Headquarters
- 4 buildings; 300,000 square feet devoted to manufacturing, shipping, operations and R&D
- Recent expansion of PuraPly production and logistics

La Jolla, CA



- 92,000 square feet devoted to operations, R&D and manufacturing + 6,000 square feet warehouse facility
- R&D labs
- Customer Service

Birmingham, AL



- 25,000 square feet
- Facility supports QC, warehouse and distribution of amniotic products
- R&D at UAB Incubator facility
- Utilizes contract manufacturing for amniotic products

Norwood, MA



- 44,000 sq/ft facility in Norwood, MA (nearby Canton HQ); production expected in 2020
- GMP production facility with multiple cleanrooms to allow significant production capacity for multiple products
- Flexible laboratory and office space

6 Well Positioned for Continued Growth

	Historical Evolution	Strategic Plan
Product Suite	<ul style="list-style-type: none"> ■ Apilgraf and Dermagraft indicated for only ~17% of addressable wounds, but are supported by robust Advanced Wound Care sales force and commercialization infrastructure ■ PuraPly AM introduced in 2016⁽¹⁾ and amniotic portfolio (NuTech) acquired in 2017 	<ul style="list-style-type: none"> ■ Broad product suite addresses full spectrum of addressable wounds, improves positioning with customers and leverages existing commercial organization ■ Cross-sell amniotic portfolio in Advanced Wound Care channel (~\$500mm TAM growing at double-digits) ■ Introduce smaller size Apligraf through PMA supplement
GPO / IDN and Market Share Agreements	<ul style="list-style-type: none"> ■ More than 4,300 facilities now covered by GPO / IDN contracts⁽²⁾ ■ 40+ market share agreements as of Q1 2019 (up from zero as of Q4 2016) covering 250+ facilities 	<ul style="list-style-type: none"> ■ Continued momentum winning new GPO/IDN agreements with intense focus on market share agreements ■ Key account penetration from market share agreements in early innings
R&D Engine	<ul style="list-style-type: none"> ■ Deep pipeline with 5 products in development and several studies supporting marketed products ongoing ■ Ability to leverage technology platforms for additional new products 	<ul style="list-style-type: none"> ■ TransCyte targeting addressable burn market of ~\$200mm ■ ReNu sales potential in Osteoarthritis (OA) of >\$100mm with BLA approval
Sales Force	<ul style="list-style-type: none"> ■ ~245 person sales force smaller than other scaled competitors 	<ul style="list-style-type: none"> ■ Investment ongoing to increase size of sales force and drive penetration across product suite
PuraPly	<ul style="list-style-type: none"> ■ Legislation restored pass-through status as of 10/1/18 for 2 years 	<ul style="list-style-type: none"> ■ Position product for sustained profitability; pursue clinical data, commercial coverage, product line extensions and penetration of office channel
Gross Margin	<ul style="list-style-type: none"> ■ ~70.3% gross margin in Q1 2019 ■ Low-to-mid 70s gross margin Interim Financial Target (2019 through 2022) ■ Adjusted EBITDA of break-even Interim Financial Target 	<ul style="list-style-type: none"> ■ Plan to increase gross margins via manufacturing efficiencies and realize operating leverage following sales force ramp ■ Longer-term gross margin goal of 80% and Adjusted EBITDA margin goal of 20%+
Selective Acquisitions	<ul style="list-style-type: none"> ■ Acquired NuTech in 2017 to expand into amniotic products 	<ul style="list-style-type: none"> ■ Pipeline of acquisition targets identified ■ Leverage strong commercial infrastructure to accelerate target's sales

Notes:

1. PuraPly AM was launched in 2016, while PuraPly was launched in 2015.
2. Facilities currently under contract, but not necessarily ordering products in 2019.

Financial Overview

Fiscal 2019 Guidance

Fiscal Year 2019 Revenue Guidance:

The Company is updating its fiscal year 2019 revenue expectations. For the twelve months ending December 31, 2019, the Company expects:

- Net revenue of between \$249 million and \$262 million, representing growth of approximately 29% to 35% year-over-year, as compared to net revenue of \$193.4 million for the twelve months ended December 31, 2018.
- The 2019 net revenue forecast assumes:
 - Net revenue from Advanced Wound Care products of between \$219 million and \$229 million, representing growth of approximately 33% to 39% year-over-year as compared to net revenue of \$164.3 million for the twelve months ended December 31, 2018.
 - Net revenue from Surgical & Sports Medicine products of between \$30 million and \$33 million, representing growth of approximately 3% to 13% year-over-year as compared to net revenue of \$29.1 million for the twelve months ended December 31, 2018.
 - The 2019 net revenue guidance range also assumes that net revenue from the sale of PuraPly products will represent between \$96 million and \$103 million of net revenue, representing growth of approximately 38% to 48% year-over-year, as compared to net revenue of \$69.8 million for the twelve months ended December 31, 2018.

<u>2019 Guidance</u>	Low	Mid	High	Low	Mid	High
AWC	\$ 219.0	\$ 224.0	\$ 229.0	33%	36%	39%
SSM	\$ 30.0	\$ 31.5	\$ 33.0	3%	8%	13%
Total	\$ 249.0	\$ 255.5	\$ 262.0	29%	32%	35%
PuraPly	\$ 96.0	\$ 99.5	\$ 103.0	38%	43%	48%

Detailed Historical P&L – Organogenesis Holdings Inc.

	Year Ended December 31,		
	2018	2017	2016
		<i>(in thousands)</i>	
Net revenue	\$ 193,449	\$ 198,508	\$ 138,732
Cost of goods sold	68,808	61,220	48,201
Gross profit	124,641	137,288	90,531
Operating expenses:			
Selling, general and administrative	161,961	133,717	93,029
Research and development	10,742	9,065	6,277
Write-off of deferred offering costs	3,494	-	-
Total operating expenses	176,197	142,782	99,306
Loss from operations	(51,556)	(5,494)	(8,775)
Other income (expense), net:			
Interest expense	(10,853)	(8,139)	(5,627)
Interest income	64	129	153
Change in fair value of warrants	(469)	(1,037)	(737)
Loss on the extinguishment of debt	(2,095)	-	-
Other expense, net	162	(9)	285
Total other income (expense), net	(13,191)	(9,056)	(5,926)
Net loss before income taxes	(64,747)	(14,550)	(14,701)
Income tax (expense) benefit	(84)	7,025	(65)
Net loss	(64,831)	(7,525)	(14,766)
Net income attributable to non-controlling interest in affiliates	-	863	2,221
Net loss attributable to Organogenesis Holdings Inc.	\$ (64,831)	\$ (8,388)	\$ (16,987)
Net loss per share attributable to Organogenesis Holdings Inc.—basic and diluted	\$ (0.94)	\$ (0.14)	\$ (0.27)
Weighted average common shares outstanding—basic and diluted	69,318,456	63,876,767	63,196,067

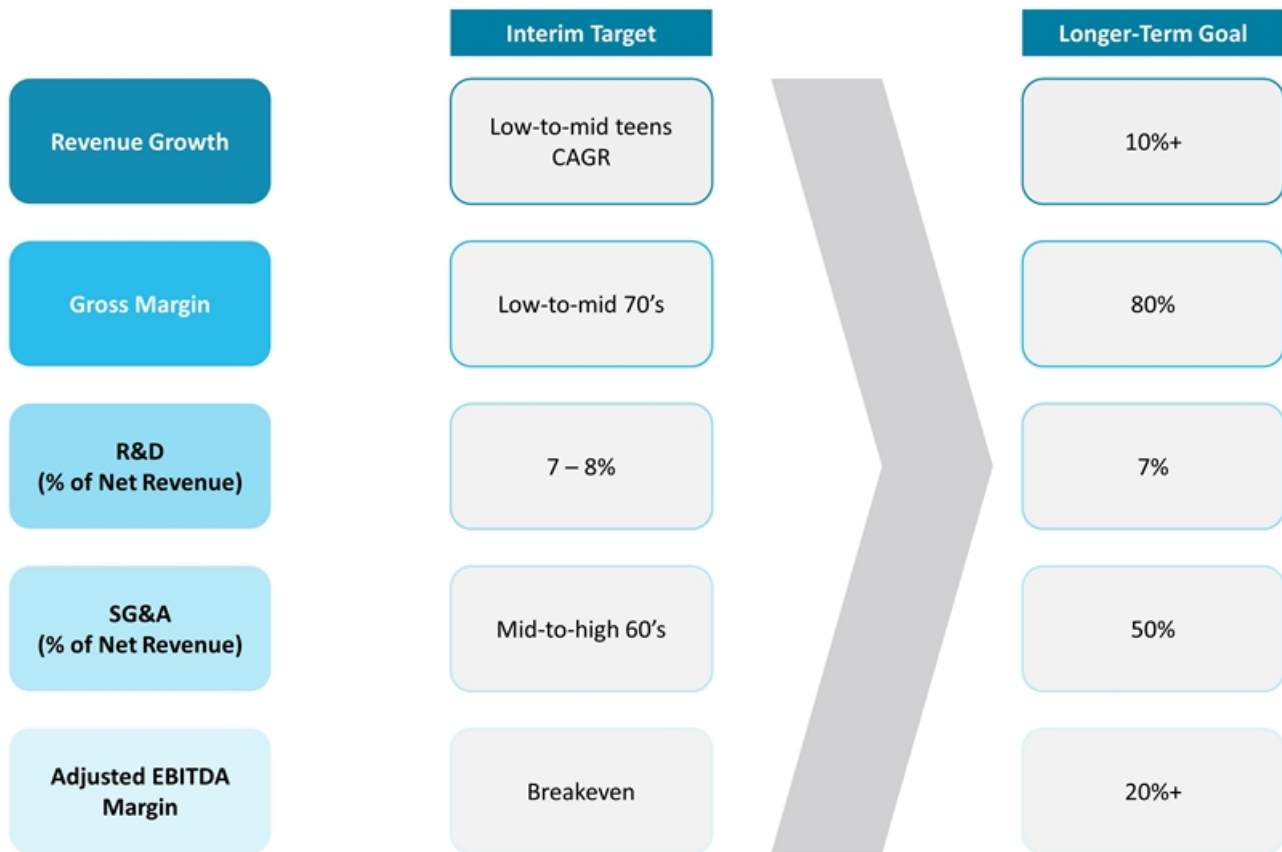
Detailed Historical P&L – Organogenesis Holdings Inc.

	Three Months Ended March 31,	
	2019	2018
	(in thousands)	
Net revenue	\$ 57,123	\$ 35,529
Cost of goods sold	16,980	14,521
Gross profit	<u>40,143</u>	<u>21,008</u>
Operating expenses:		
Selling, general and administrative	48,893	38,165
Research and development	<u>3,371</u>	<u>2,824</u>
Total operating expenses	<u>52,264</u>	<u>40,989</u>
Loss from operations	<u>(12,121)</u>	<u>(19,981)</u>
Other income (expense), net:		
Interest expense	(1,797)	(2,429)
Interest income	19	19
Change in fair value of warrants	-	(74)
Loss on the extinguishment of debt	(1,862)	-
Other income, net	<u>132</u>	<u>5</u>
Total other income (expense), net	<u>(3,508)</u>	<u>(2,479)</u>
Net loss before income taxes	<u>(15,629)</u>	<u>(22,460)</u>
Income tax expense	<u>(37)</u>	<u>(28)</u>
Net loss	<u>\$ (15,666)</u>	<u>\$ (22,488)</u>
Net loss per share - basic and diluted	<u>\$ (0.17)</u>	<u>\$ (0.35)</u>
Weighted average common shares outstanding - basic and diluted	<u>90,604,107</u>	<u>64,320,931</u>

Quarterly Statements of Operations – Organogenesis Holdings Inc.

	Q2-17	Q3-17	Q4-17	Q1-18	Q2-18	Q3-18	Q4-18	Q1-19
(\$ in thousands)								
Net Revenue:								
Wound Care Center	\$ 47,205	\$ 45,660	\$ 47,179	\$ 29,223	\$ 36,890	\$ 43,598	\$ 54,621	\$ 47,844
Surgical & Sports Medicine	6,866	5,798	5,963	6,306	6,662	7,171	8,978	9,279
Net revenue	54,071	51,458	53,142	35,529	43,552	50,769	63,599	57,123
Cost of goods sold	15,406	16,087	16,422	14,521	17,300	19,477	17,510	16,980
Gross profit	38,665	35,371	36,720	21,008	26,252	31,292	46,089	40,143
Operating expenses:								
Selling, general and administrative	33,716	35,662	36,387	38,165	37,735	38,583	47,478	48,893
Research and development	2,454	2,325	2,735	2,824	2,048	2,779	3,091	3,371
Write-off of deferred offering costs	-	-	-	-	3,494	-	-	-
Total operating expenses	36,170	37,987	39,122	40,989	43,277	41,362	50,569	52,264
Loss from operations	2,495	(2,616)	(2,402)	(19,981)	(17,025)	(10,070)	(4,480)	(12,121)
Other income (expense), net:								
Interest expense	(2,031)	(2,233)	(2,283)	(2,429)	(2,801)	(2,960)	(2,663)	(1,797)
Interest income	35	28	28	19	20	20	5	19
Change in fair value of warrants	(505)	(534)	(53)	(74)	(175)	(50)	(170)	-
Loss on the extinguishment of debt	-	-	-	-	-	-	(2,095)	(1,862)
Other income (expense), net	(119)	(1)	49	5	(2)	9	150	132
Total other income (expense), net	(2,620)	(2,740)	(2,259)	(2,479)	(2,958)	(2,981)	(4,773)	(3,508)
Net loss before income taxes	(125)	(5,356)	(4,661)	(22,460)	(19,983)	(13,051)	(9,253)	(15,629)
Income tax (expense) benefit	156	(47)	233	(28)	(27)	(27)	(2)	(37)
Net income (loss) attributable to Organogenesis Holdings Inc.	\$ (242)	\$ (5,403)	\$ (4,428)	\$ (22,488)	\$ (20,010)	\$ (13,078)	\$ (9,255)	\$ (15,666)
Sales Force:								
Total Direct Sales Representatives	136	180	190	195	205	205	215	245
Total Independent Agencies	N/A	70	90	105	110	120	130	155
Disclosed Products:								
PuraPly	\$ 29,841	\$ 28,586	\$ 28,189	\$ 10,644	\$ 12,745	\$ 17,872	\$ 28,512	\$ 25,447

Interim and Longer-Term Financial Targets



Detailed Historical Balance Sheet – Organogenesis Holdings Inc.

	<u>March 31,</u> <u>2019</u>	<u>December 31,</u> <u>2018</u>
		<i>(in thousands)</i>
Assets		
Current assets:		
Cash	\$ 30,561	\$ 21,291
Restricted cash	102	114
Accounts receivable, net	32,509	34,077
Inventory	17,972	13,321
Prepaid expenses and other current assets	<u>3,918</u>	<u>2,328</u>
Total current assets	85,062	71,131
Property and equipment, net	39,454	39,623
Notes receivable from related parties	496	477
Intangible assets, net	24,592	26,091
Goodwill	25,539	25,539
Deferred tax asset	238	238
Other assets	<u>1,072</u>	<u>579</u>
Total assets	<u>\$ 176,453</u>	<u>\$ 163,678</u>
Liabilities and Stockholders' Equity		
Current liabilities:		
Deferred acquisition consideration	\$ 5,000	\$ 5,000
Redeemable common stock liability	-	6,762
Current portion of notes payable	-	2,545
Current portion of capital lease obligations	2,337	2,236
Accounts payable	24,575	19,165
Accrued expenses and other current liabilities	<u>20,395</u>	<u>20,388</u>
Total current liabilities	52,307	56,096
Line of credit	30,984	26,484
Notes payable, net of current portion	-	12,578
Term loan	39,635	-
Deferred rent, net of current portion	179	130
Capital lease obligations, net of current portion	15,109	15,418
Other liabilities	<u>5,680</u>	<u>5,931</u>
Total liabilities	<u>143,894</u>	<u>116,637</u>
Commitments and contingencies		
Stockholders' equity:		
Common stock, \$0.0001 par value; 400,000,000 shares authorized; 92,044,587 and 91,261,413 shares issued; 91,316,039 and 91,261,413 shares outstanding at March 31, 2019 and December 31, 2018, respectively.	9	9
Additional paid-in capital	178,124	177,272
Accumulated deficit	<u>(145,574)</u>	<u>(130,240)</u>
Total stockholders' equity	32,559	47,041
Total liabilities and stockholders' equity	<u>\$ 176,453</u>	<u>\$ 163,678</u>

Detailed Historical Cash Flow – Organogenesis Holdings Inc.

	Three Months Ended March 31,	
	2019	2018
	<i>(in thousands)</i>	
Cash flows from operating activities:		
Net loss	\$ (15,666)	\$ (22,488)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation	902	872
Amortization of intangible assets	1,498	917
Non-cash interest expense	170	239
Non-cash interest income	(19)	(20)
Non-cash rent expense	49	14
Benefit recorded for sales returns and doubtful accounts	(76)	(208)
Provision recorded for inventory reserve	520	1,482
Stock-based compensation	224	317
Change in fair value of warrant liability	-	73
Loss on extinguishment of debt	1,862	-
Changes in fair value of forfeiture rights	-	589
Changes in operating assets and liabilities:		
Accounts receivable	2,474	7,547
Inventory	(5,339)	(2,282)
Prepaid expenses and other current assets	(963)	(1,352)
Accounts payable	4,882	9,706
Accrued expenses and other current liabilities	176	(789)
Accrued interest - affiliate debt	-	797
Other liabilities	(252)	129
Net cash used in operating activities	<u>(9,558)</u>	<u>(4,457)</u>
Cash flows from investing activities:		
Purchases of property and equipment	(317)	(65)
Net cash used in investing activities	<u>(317)</u>	<u>(65)</u>
Cash flows from financing activities:		
Line of credit borrowings	4,500	3,075
Proceeds from term loan	40,000	-
Repayment of notes payable	(17,585)	(10)
Proceeds from the exercise of stock options	-	44
Redemption of redeemable common stock	(6,762)	-
Principal repayments of capital lease obligations	(209)	(18)
Payment of debt issuance costs	(811)	(9)
Net cash provided by financing activities	<u>19,133</u>	<u>3,082</u>
Change in cash and restricted cash	<u>9,258</u>	<u>(1,440)</u>
Cash and restricted cash, beginning of period	21,405	2,358
Cash and restricted cash, end of period	<u>\$ 30,663</u>	<u>\$ 918</u>
Supplemental disclosure of cash flow information:		
Cash paid for interest	\$ 1,627	\$ 1,650
Cash paid for income taxes	\$ 58	\$ 1
Supplemental disclosure of non-cash investing and financing activities:		
Debt issuance costs included in accounts payable	\$ 113	\$ -
Purchases of property and equipment in accounts payable and accrued expenses	\$ 415	\$ 715
Exercise of common stock warrants included in prepaids and other current assets	\$ 628	\$ -

Adjusted EBITDA Reconciliation – Organogenesis Holdings Inc.

	Three Months Ended March 31,	
	2019	2018
	(in thousands)	
Net loss	\$ (15,666)	\$ (22,488)
Interest expense, net	1,778	2,410
Income tax expense	37	28
Depreciation	902	872
Amortization	1,498	917
EBITDA	<u>\$ (11,451)</u>	<u>\$ (18,261)</u>
Stock-based compensation expense	224	317
Change in contingent consideration forfeiture asset (1)	-	589
Change in fair value of warrant liability (2)	-	74
Loss on extinguishment of debt (3)	1,862	-
Adjusted EBITDA	<u>\$ (9,365)</u>	<u>\$ (17,281)</u>















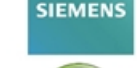




Notes:

1. Amount reflects the change in fair value of the common shares associated with the shares issued in connection with the acquisition of NuTech Medical that are forfeitable by the sole stockholder of NuTech Medical upon the occurrence of the FDA requiring approval of certain products acquired from NuTech Medical.
2. In connection with our 2016 Loans, we classified the warrants issued to purchase our common stock to the lenders, who are affiliates of ours as a liability on our consolidated balance sheet. Amounts reflect the change in fair value of the warrant liability.
3. Amount reflects the amount of loss recognized on the extinguishment of the master lease agreement upon repayment.

Appendix:
Technologies, Reimbursement, & Customer
Support


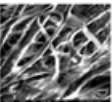

Experienced Management Team (Cont.)



Name/Title	 Shabnam Vaezzadeh <i>VP, Global Medical and Clinical Affairs</i>	 Zorina Pitkin <i>SVP, Quality Systems</i>	 Chris O'Reilly <i>VP, Manufacturing Operations</i>	 Tom Pearl <i>VP, Human Resources</i>	 John Ferros <i>VP, Regulatory Affairs</i>
Background Information	<ul style="list-style-type: none"> MD, MPA with 19 years in Medical industry Leadership position in Product Safety, Medical and Clinical Affairs for 10 years 1 year at Organogenesis    	<ul style="list-style-type: none"> 10 years with Organogenesis Previously held executive positions in Quality and Regulatory Affairs at RenaMed Biologics and Circe Biomedical (W.R. Grace), and board membership of Regulatory Affairs Professional Society  	<ul style="list-style-type: none"> 22 years with Organogenesis 3 decades of critical systems engineering and manufacturing experience in highly regulated industries: nuclear, petrochemical and biotechnology / medical device   	<ul style="list-style-type: none"> Over 21 years in Human Resources in progressive leadership positions 11 years with Bayer Corporation and 10 years with Siemens Healthcare supporting global organizations Most recently VP HR supporting the Laboratory Diagnostics business  	<ul style="list-style-type: none"> Over 20 years in Regulatory Affairs in progressive leadership positions 15 years with CryoLife and various RA roles at Haemonetics and Johnson & Johnson Significant accomplishments in FDA and International product approvals   

Multiple Product Technology Platforms

Organogenesis' breadth of technology is unique amongst Advanced Wound Care companies

Platform	Product Technology Description
<p>Bioengineered Cellular</p> 	<ul style="list-style-type: none"> ▪ Products produced from living allogeneic cells ▪ Potential wound and surgical regenerative therapies ▪ BLA regulatory pathway
<p>Collagen Biomaterial</p> 	<ul style="list-style-type: none"> ▪ Porcine collagen biomaterial technology platform ▪ Incorporates patented tissue cleaning processes to bioengineer products for specific applications by controlling thickness, strength and remodeling rates ▪ Antimicrobial technology provides clinical and competitive advantage ▪ 510K Regulatory pathway
<p>Amniotic / Placental</p> 	<ul style="list-style-type: none"> ▪ Products derived from human placental tissues and fluids ▪ Multiple options for tissue properties ▪ Proprietary AlloFresh and BioLoc processing methodologies ▪ BLA and 361 HCT/P regulatory pathways

Reimbursement Overview – Advanced Wound Care

Payers Have Separate Payment For Advanced Wound Care Products

Medicare

Outpatient Hospitals / ASCs

- Established reimbursement for Organogenesis Advanced Wound Care products
- Positioned our innovative PuraPly line to benefit from limited duration reimbursement benefit
 - Limited duration reimbursement benefit ended December 31, 2017, but was reinstated October 1, 2018 for another 2 years

Physician Office

- Product paid Average Sales Price (ASP) + 6%
- Not geographically adjusted

Medicaid

- Payment rates vary and may be based on Medicare rates

Commercial

- Contract with participating providers to establish agreed upon rates for items and services
- Usually rates are in the form of fee-schedule but sometimes there is a set payment rate. In many cases, fee schedules are based on Medicare payment rates
- Apligraf, Dermagraft and TransCyte have commercial reimbursement
- Organogenesis has initiated studies for other lead and pipeline assets (e.g., PuraPly, Affinity, NuShield, NuCel, ReNu) to enhance sales efforts and negotiations with commercial insurers

PuraPly Reimbursement Dynamics

- PuraPly benefits from a two-year reinstatement of pass-through reimbursement status effective 10/1/18
- Management plans to utilize this favorable reimbursement dynamic over the next two years to refine the PuraPly go-to-market strategy in advance of pass-through exit on 9/30/20:
 - R&D investment ongoing to obtain commercial payer coverage for PuraPly before pass-through expires in September 2020; **potential to increase PuraPly addressable market by ~50%**
 - Continue to add new customers during pass-through period
 - Introduction of additional PuraPly size (new SKU) expected to improve physician treatment options and afford physicians greater flexibility in managing the reimbursement landscape
 - Increase reach in office setting with favorable reimbursement profile
 - Introduction of innovative line extensions, PuraPly XT and PuraPly MZ, expected at attractive price points



PuraPly well-positioned to continue driving robust revenue growth over the long-term

PuraPly Reimbursement Background

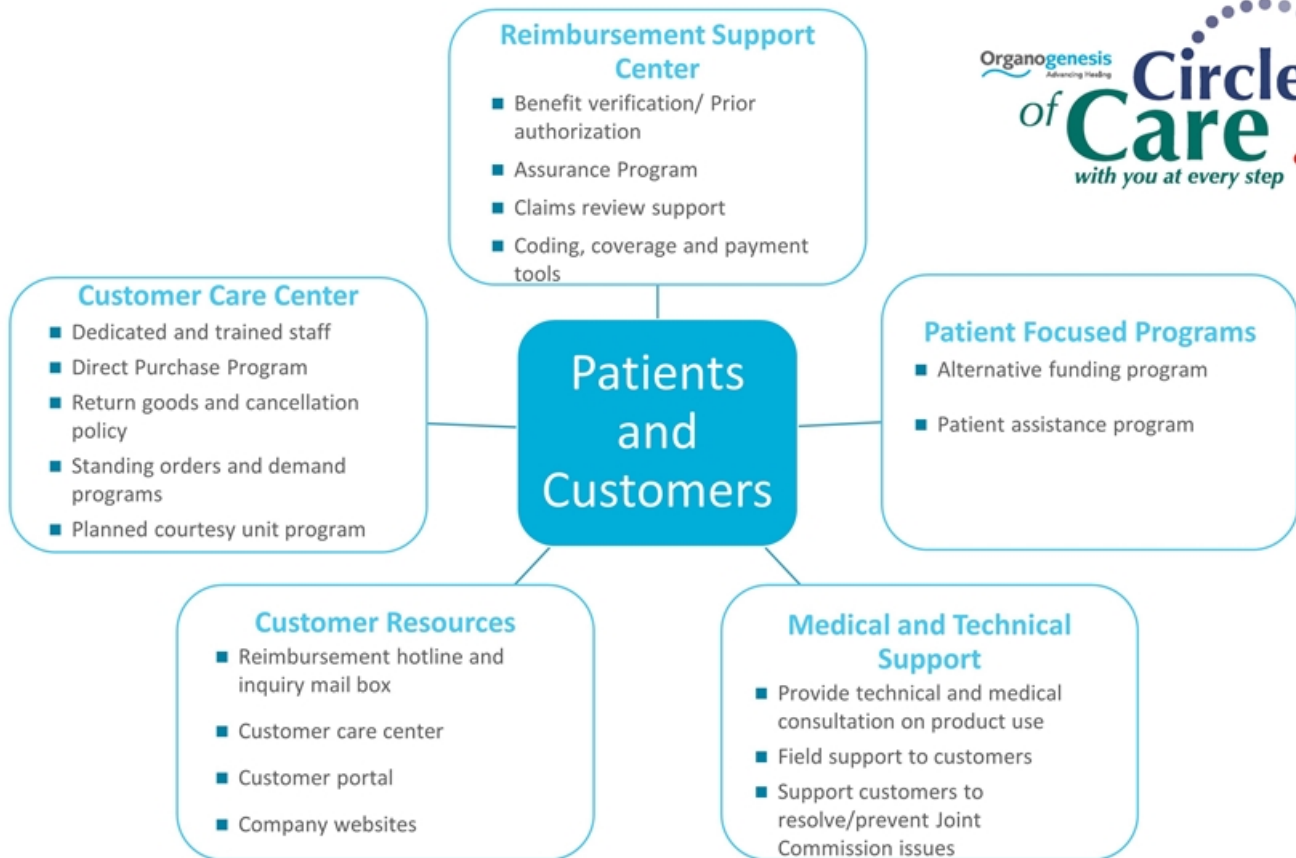
- PuraPly AM is a purified native porcine type I collagen matrix embedded with polyhexamethylene biguanide, or PHMB, a localized broadspectrum antimicrobial for the management of multiple wound types
 - Product is differentiated in that it helps manage bioburden while also supporting the healing process across a wide variety of wound types and reducing cytotoxicity
- PuraPly AM was launched in 2016⁽¹⁾ via 510(k) clearance and quickly demonstrated robust uptake
 - Focused sales effort supported by Organogenesis Advanced Wound Care commercialization infrastructure
- Product sales benefitted from “pass-through” payments in the outpatient hospital or ASC setting (granted by CMS to encourage innovative medical devices, drugs and biologics)
 - Pass-through status refers to separate payments for the product made to providers in addition to the “bundled” payment (e.g., one set payment for the application procedure, regardless of product cost)
- Pass-through status ended (temporarily) on December 31, 2017; as a result, providers in these settings began only receiving bundled payments for the product. The Company saw a decline in PuraPly revenue in the first three quarters of 2018:
 - Lower reimbursement negatively affected customer demand for overall PuraPly volumes
 - Lower relative reimbursement for larger, higher-priced SKUs resulted in a mix shift towards smaller, lower-priced SKUs (bundled payment structure does not necessarily reimburse more for larger wounds)
 - Reduced Organogenesis sales force focus on PuraPly relative to other products in the portfolio
- Consolidated Appropriations Act of 2018 signed into law in March 2018 restored pass-through status for PuraPly for two years, effective October 1, 2018 through September 30, 2020

Reimbursement Overview – Surgical & Sports Medicine

Most Payers Do Not Reimburse Separately for Surgical Products

- Most payers (Medicare, Medicaid and commercial) include the payment for surgical products in the overall payment for the procedure
- Medicare reimburses hospital inpatient stays based on the Medicare Severity Diagnosis Related Group (MS-DRG)
- MS-DRG assignment is generally determined by the ICD-10 code that identifies the individual's primary diagnosis. MS-DRG assignment may also be affected by additional diagnoses that identify complicated or complex cases and the provision of certain surgical procedures
- Some private payers use the MS-DRG based system to reimburse facilities for inpatient services

Comprehensive In-House Customer Support



Comprehensive Healthcare Compliance Program

Healthcare Compliance Program

- To help ensure compliance with the laws and regulations governing the provision of health care goods and services, we have implemented a comprehensive compliance program based on the HHS Office of Inspector General's Seven Elements of an Effective Compliance Program⁽¹⁾:
 - Implemented written policies, procedures and standards of conduct
 - Designated a compliance officer and compliance committee
 - Conducted effective training and education
 - Developed effective lines of communication
 - Conducted internal monitoring and auditing
 - Enforcing standards through well-publicized disciplinary guidelines
 - Responding promptly to detected offenses and undertaking corrective action
- Compliance resources augmented by outside counsel Arent Fox (policy, training and enforcement) and Polaris Management (monitoring and auditing)

Notes:

1. Health & Human Services, Office of Inspector General, Compliance Program Guidance for Pharmaceutical Manufacturers, April 2003.



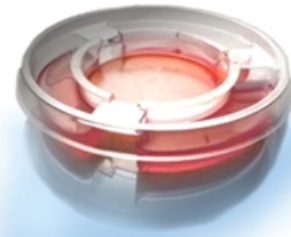
Organogenesis
Empowering Healing

Appendix
Product Details

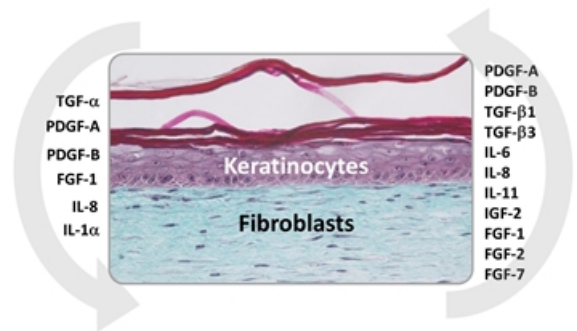
Organogenesis

Description / Clinical Application	<ul style="list-style-type: none"> ■ Bioengineered, bi-layered skin substitute ■ Contains two living cell types: human epidermal keratinocytes and human dermal fibroblasts ■ Only product PMA approved for VLUs and DFUs
Technology	<ul style="list-style-type: none"> ■ Drives faster healing and more complete wound closure through unique two cell combination: <ul style="list-style-type: none"> – Outer layer of protective skin cells (keratinocytes) – Inner layer of cells contained within a collagen matrix (fibroblasts) ■ We believe Apligraf is the first and only wound-healing therapy to demonstrate a significant change in patients' VLU wound tissue ■ Demonstrates a shift from a non-healing gene profile to a healing-profile
Key Attributes	<ul style="list-style-type: none"> ■ Plays an active role in healing by providing the wound with living human skin cells, growth factors and other proteins produced by the cells, and a collagen matrix ■ Extensive clinical history with ~850,000 units shipped ■ Real world efficacy and cost effectiveness ■ 53% relative improvement in healing over EpiFix⁽¹⁾ ■ \$5,253 (p = 0.49) reduction in average per patient health care costs⁽²⁾

Apligraf: Two Living Cell Types in a Matrix



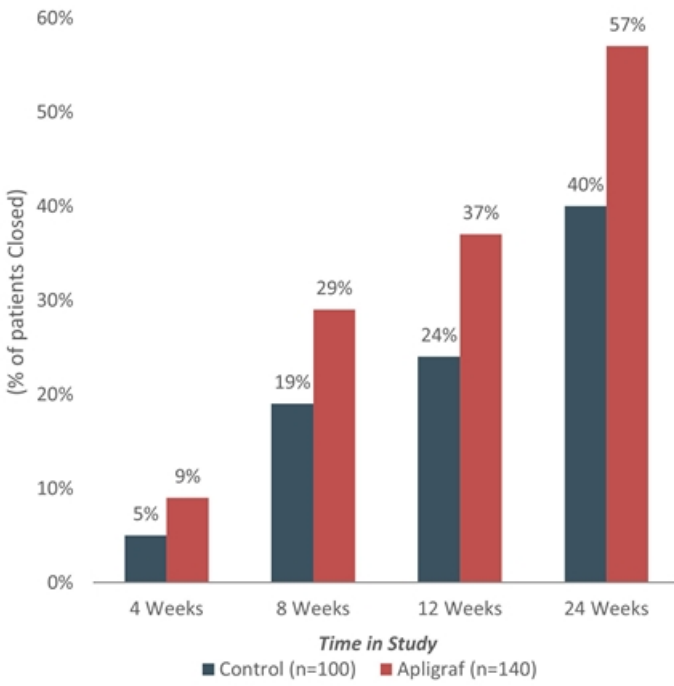
Apligraf provides living cells, growth factors & cytokines known to stimulate healing



Apligraf's Proven Clinical Efficacy

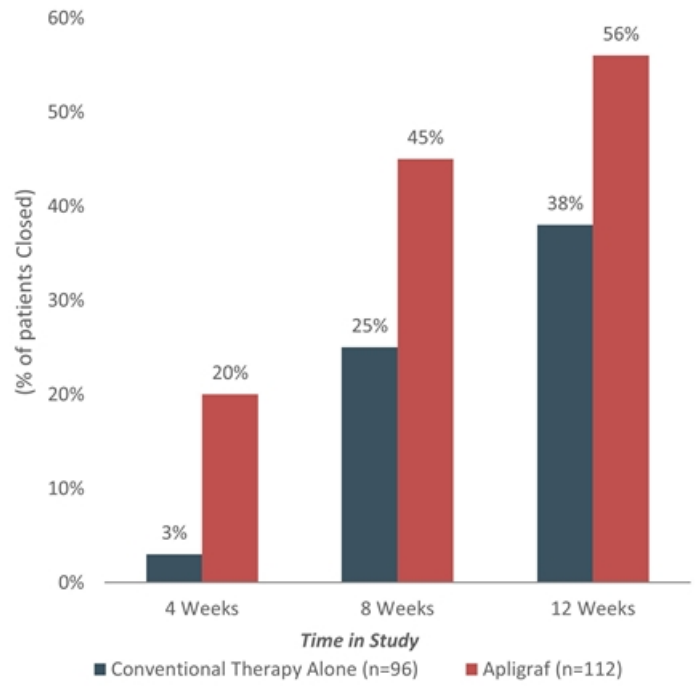
Venous Leg Ulcer Clinical Data⁽¹⁾

Complete Wound Closure



Diabetic Foot Ulcer Clinical Data⁽²⁾

Complete Wound Closure



Notes:

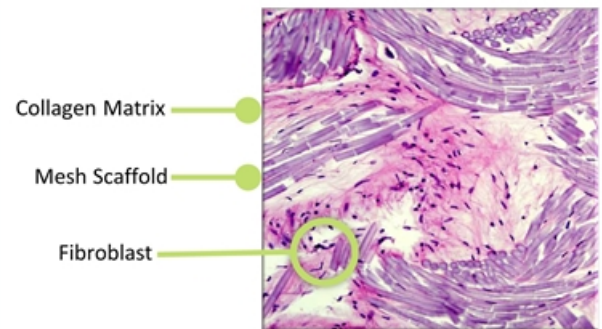
1. Falanga V, Sabolinski ML. A bilayered living skin construct (Apligraf[®]) accelerates complete closure of hard-to-heal venous ulcers. *Wound Repair Regen.* 1999. In press.
2. Veves A, Falanga V, et al. *Diabetes Care.* 2001; 24:290-295.

Description / Clinical Application	<ul style="list-style-type: none"> ▪ Dermal substitute grown from human dermal fibroblasts ▪ Helps restore the compromised wound bed to facilitate healing ▪ PMA approval for DFUs
Technology	<ul style="list-style-type: none"> ▪ Produces many of the same proteins and growth factors which support the healing response in healthy skin ▪ Contains a temporary mesh fabric that is dissolvable and becomes part of the body's own healing processes
Key Attributes	<ul style="list-style-type: none"> ▪ Can be applied weekly (up to eight times) over a twelve week period without having to remove the product from the wound ▪ FDA-monitored RCT demonstrates its superiority to conventional therapy in the healing of DFUs ▪ Real world efficacy and cost effectiveness ▪ 52% relative improvement in healing over EpiFix⁽¹⁾ ▪ \$6,991 (p = 0.84) reduction in average per patient health care costs⁽²⁾

Fibroblasts in Dermagraft Produce Human Collagen and Extra Cellular Matrix Proteins



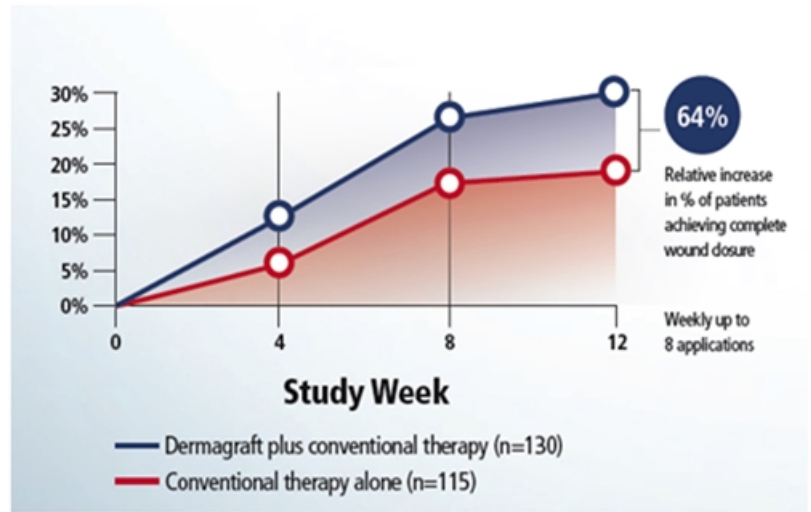
Human fibroblasts distributed throughout the naturally secreted collagen matrix and polyglactin strands (x200, H&E)



- In the Phase III pivotal trial, Dermagraft plus conventional therapy resulted in significantly more patients with DFUs >6 weeks duration achieving complete wound closure by 12 weeks vs conventional therapy alone (30% vs 18%, P=0.023)^(1,2)
- Patients reported being ambulatory an average of 8 hours per day 1
- Post-hoc analysis showed a significant reduction of amputations/resections in patients treated with Dermagraft ⁽³⁾

Percent of patients with Complete Healing by 12 Weeks ^(1, 2)

Percent of patients Healed

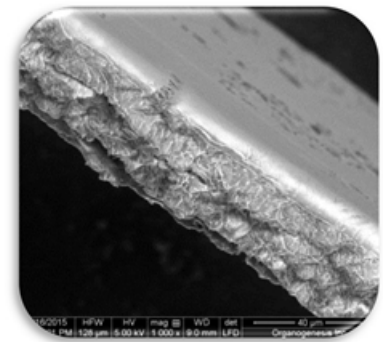


Notes:

1. DERMAGRAFT Directions for Use. Organogenesis. 2013.
2. Marston WA, et al. Diabetes Care. 2003;26(6):1701-1705.
3. Frykberg DG, et al. Advances Skin & Wound Care. 2015; 28(1): 17-2.

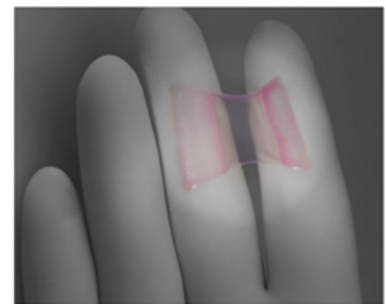
PuraPly Antimicrobial (AM)

Description / Clinical Application	<ul style="list-style-type: none"> ■ Purified native collagen matrix with broad-spectrum polyhexamethylene biguanide (PHMB) antimicrobial agent ■ 510(k) clearances for management of multiple wound types and surgical treatment of open wounds
Technology	<ul style="list-style-type: none"> ■ Effective combination of PHMB with a native collagen matrix that helps manage bioburden while supporting healing across a wide variety of wound types, regardless of severity or duration
Key Attributes	<ul style="list-style-type: none"> ■ Functions as a skin substitute ■ Designed to address challenges posed by bioburden and excessive inflammation in the wound
Clinical Update	<ul style="list-style-type: none"> ■ Patient enrollment and follow-up completed for: <ul style="list-style-type: none"> – 43 patient, single center controlled prospective observational evaluation for multiple wound types – 100 patient, single-center controlled prospective observational evaluation for chronic and acute wounds – Patient enrollment underway for PuraPly AM RESPOND Registry

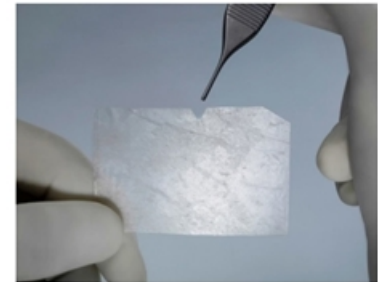
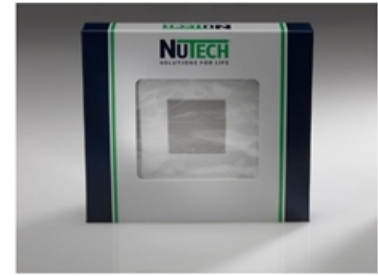


Affinity – Currently Off Market

Description / Clinical Application	<ul style="list-style-type: none">■ Fresh amniotic membrane containing many types of viable cells, growth factors/cytokines, and ECM proteins■ Regulated as a 361 HCT/P■ Treats chronic and acute wounds, as well as tendon, ligament and other soft tissue injuries
Technology	<ul style="list-style-type: none">■ Undergoes proprietary AlloFresh process that hypothermally stores the product in its fresh state■ Product is never dried or frozen, helping it retain its native benefits and structure
Key Attributes	<ul style="list-style-type: none">■ We believe Affinity is one of only a few amniotic tissue products containing viable amniotic cells■ Native cellular properties support cell and tissue growth making it an excellent option to support wound and soft tissue healing
Clinical Update	<ul style="list-style-type: none">■ Two clinical trials currently in process:<ul style="list-style-type: none">– 100 patient RCT: Affinity vs. standard of care for DFUs– 20 patient prospective study: Closure time for chronic VLU treated with Affinity

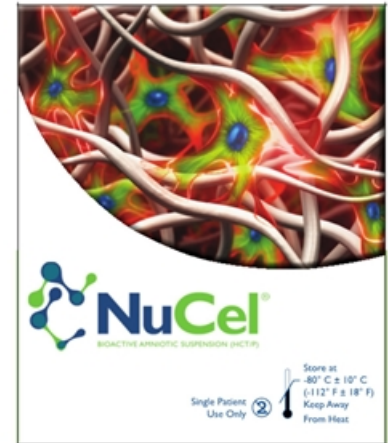


Description / Clinical Application	<ul style="list-style-type: none"> ■ Dehydrated placental tissue graft ■ Topically or surgically applied to the target tissue to support healing of acute and chronic wounds across a range of sizes ■ Regulated as a 361 HCT/P
Technology	<ul style="list-style-type: none"> ■ Preserved utilizing proprietary BioLoc process ■ Preserves native structure of the amnion and chorion membranes ■ Available in multiple sizes and can be stored at room temperature with a five year shelf life
Key Attributes	<ul style="list-style-type: none"> ■ Effective adhesion barrier ■ Biological characteristics support healing of soft tissue defects <ul style="list-style-type: none"> – Particularly in difficult-to-heal locations or challenging patient populations
Clinical Update	<ul style="list-style-type: none"> ■ 100 patient, randomized clinical trial vs. the standard of care for the treatment of diabetic foot ulcers



NuCel

Description / Clinical Application	<ul style="list-style-type: none"> ■ Surgically implanted allograft derived from human amniotic tissue and amniotic fluid ■ Regulated as a 361 HCT/P ■ Used primarily in spinal and orthopedic surgical applications to support tissue healing, including bone growth and fusion
Technology	<ul style="list-style-type: none"> ■ Amniotic tissue harvesting process protects key biologic characteristics of the tissue
Key Attributes	<ul style="list-style-type: none"> ■ Clinical efficacy demonstrated in several published clinical studies ■ Particularly in patients with significant comorbidities such as diabetes and obesity
Clinical Update	<ul style="list-style-type: none"> ■ Two retrospective lumbar spinal fusion studies of 159 patients published (one with prospective follow-up and CT) ■ Two additional prospective lumbar studies, including multi-center, are in process ■ Retrospective studies in long-bone non-union and in complex wounds and burns are awaiting publication ■ Currently seeking BLA approval



Description / Clinical Application	<ul style="list-style-type: none"> ■ Cryopreserved suspension of amniotic fluid cells and morselized amnion tissue from the same donor ■ Regulated as a 361 HCT/P ■ Used to support healing of soft tissues, particularly in degenerative conditions such as OA and joint and tendon injuries such as tendinosis and fasciitis
Technology	<ul style="list-style-type: none"> ■ Formulated for office use ■ Amniotic tissue harvesting and processing protects key biologic characteristics of the tissue
Key Attributes	<ul style="list-style-type: none"> ■ Completed and published pilot clinical study for knee OA in 6 patients, which we believe is indicative of its safety: <ul style="list-style-type: none"> – Results of this study suggest potential efficacy for a period of more than a year, significantly longer than available alternatives
Clinical Update	<ul style="list-style-type: none"> ■ 200 patient multi-center RCT with interim data being prepared for publication ■ Robust pre-clinical and clinical program on-going across multiple applications ■ Currently seeking BLA approval

